

² MPD;
^m F; I P\

mF P N I O H M m F; I P \ j ² M] I i ^ \ NHi ² MPD; ¸

ÎÏ , ¾Y Œ , ¾Ì¾Ã¾Ï ŒÃ Ù• –æ–ÃÏ » –¾Ù ÃÜ¾ ÙÃ¾» Ã• §ŒÕ¾ Î ¾ ¾ –k
–† Ï –Ù Ì, ¾ ÎÏ , Ò¾ ŒÕ• Õ ÃÔé , Ù•Ò Ì–¾ Ç ôÑ¤ÃÜÕ¾ Ñ¤—, ·Ù¤Ñ—• Ü , Ù ¾
, ¾ Î –¯ Ã¾Ã» § ÎÃÏ Ï ÃÒÙ¾§Ò

Ü§• ¾ Î Ã» » Ü¾§Õ Î » Ï Ãé –Ù¾ Î7§e Õ Î Ò– Ù¾ Î, ÎZÜÕ¡ ¾ • –† Ù , I

" / /.

\ j HF H4 OPj 2f i ^ MZH

€•)¾ÕÙÜÙÃ¾ ·ÎÃæ-Ò¤§-é	€, î —' ÜÙ¤e-ÎÕÜ» » , Ò¤
€ƒ mÙÕÃ¾Î, ¾• Î» §ÕÕÃ¾	€„ BÜÒæ¸·Ü–Õ
€… Ò§ , ¤Õ• –æ–ÃÏ » –¾Ù' Ã¾Ù†Ù	€† BÜÒÏ ÒÃ¡ Ò¸» » –Î, Ò ¤§Ù'–ÙÜÒ–
€‡] ¤–ÎÕ§ Î• –æ–ÃÏ » –¾ÙÕõÕÙ»Õ	€ˆ] ¤–Î ÎÏ ÒÃ¡ Ò¸» » –ÑÏ §·, Ò¤
€‰ " ·, ¡ Õ¤§ ÎÏ ÒÃ¡ Ò¸» » –Î' Ã¾ –Ï ÙÕ	•€] ¤–ÎZÜÕÙ §¾ • ·–Î Ã» » Ü³⁄§¤ðÎ: Ã• —·
•• BÜÒ• —·§e-Ò¤Î, Ï Ï ÒÃ, ' ¤	•¸] ¤–Î T , "Î» Ã• —·
•ƒ # Ãæ-Ò¾» –¾Ù, ¾• Î§¾ÕÙÜÙÃ¾ · ' ÃÃÏ –Ò¸Ù§Ã¾	•„ ZÜÕÙ §¾ • §¤¤ðÎ» –Ù¤Ã• Ã·Ã¡ ð
•… : Ã³⁄§ÀÃÒ§¾ Î, ¾• Î–æ¸·Ü, Ù§Ã¾	•† W§Õ Î» , ¾ ¡ –» –¾Ù
•‡ # Ãæ-Ò¾ ¾ —	•ˆ # –Ã¡ Ò¸Ï ¤§ ÎÕ ÃÏ —
•‰)¾ÕÙÜÙÃ¾ ·Î§ –¾Ù¤ðð	¸ € T, Ò¤¾–ÒÕ¤§ ÎÃÏ Ï ÃÒÙÜ³⁄§¤§–Õ
¸• Ã¾Ù¸' Ù	

] ¤§ÕÏ ÒÃ §–Î• §ÕÙ§¾ Ù§Õ¤–Õ• –Ù¢ —¾Îæ-Ò§§–• Î§¾ÕÙÜÙÃ¾ ·Î ¸' ÙÕÎÕÕÙ Ù–• Î' ¸Ï ¸• §¤§§–ÕÑÏ ÒÃÏ ÃÒ–• ÎÏ Ò¡ Ò » » –Î' Ã¾ –Ï ÙÕ, ¾• Î·Ã¾ ÝÙ–Ò» ¸» • §¤§Ã¾ÕÎTÒÃ¡ Ò » » –Ï §·, ÒÕ, ¾• Î§¾§¤ Ù§e-Õ• –Õ Ò§ –Î : "¤ÕÕ ÃÏ –Î, ¾• ÎÏ ÒÃÏ ÃÒ–• Î' Ã¾ –Ï ÙÕ¡Î Ù¢–ðÎ, Ò–Î³⁄ÃÙ' ·, §» ÕÙ¢, Ù, ' Ù§e¤§–Õ, Ò– ¸·Ò–¸• ðÎÃÏ –Ò¸Ù§¾ ÍÎT¤ÃÙÃ¡ Ò¸Ï ¤Õ, Ò–Î§·ÜÕÙÒ¸Ù§e+

€ • ²Á² . / /0/ " ²" 5 - 5 6

\ ² MMPD; \ ÈZHF MMm\ F; l P^ \ ²MMi P^ MM; j l i m D l m i H¹ j H i r PD H j ²; \ F ^ f f ^ i l m\ P u¸

I: lÎ Ò§ , Î" ÃÜ¾² , Ù§Ã¾Î L : " Ĥ§Õ Î, ÎÏ , ¾Y Ò§ , ¾Ì¾Ã¾Ï ÒÃ §Ù ÃÜ¾² , Ù§Ã¾Î§¼ ÃÒ ÃÒ¸ Ù•Î, Õ , Î Ã» Ï , ¾ðÎ7§» §Ù•Î• ðÎ# Ü, Ò¸¾Ù—Îé §Ù¤ÃÜÙ Õ¤, Ò÷Î' , Ï §Ù¸·lÎ ÕÙ¸• ·§Õ¤—•Î§Î ĸ§Ù§Õ ¤—¸• Ñ Ü, ÒÙ–Ò•Î§¼Î• , ¾ø§¸ , ÒĸÎ_ ¾§Ù•ÎW÷Ï Ü• ·§ ÎÃ] , ¾ø, ¾§¸ l

: " Î–÷§ÕÒÕÙÃÎ¤—Ï Î» Ã• §§Õ–Î• —æ–ÃÏ » —¾Ù§¼ ¾ —k Ù'–¤¾§¸ , ·Î–÷Ï —ÒÙ§Õ–Î, ¾• ÎÕÙÒ¸Ù÷§ ÎÏ , Ò¾—ÒÕ¤§ ÕĸÎÕÃÎÙ¤, Ù ¡ Ãæ–Ò¾» —¾ÙÕ, ¾• Î' Ã» » Ü¾§Ù§–Õ' , ¾Î• —Õ§ ¾ĸ• —§æ–Ò, ¾• ÕÜÕÙ¸§Ã Ï Ü• ·§ Y§¾Ù–Ò–ÕÙ, ¾• Î§¼Ò¸ÕÙÒ' ÙÙÒ–Ï ÒÃ³—' ÙÕ, ' ÒÃÕÕ Ù¤—Î' Ã¾Ù§¼–¾Ù

: " Î§Õ¾¼ÃÙÕ§» Ï ·ðÎ, ¾ÎÃÒ¸ , ¾§Õ¸ Ù§Ã¾Î Ù¤, Ù• §ÕÙÒ§ ÜÙ–Õ • Ã¾¸ Ù§Ã¾Ò¼Õ Î)ÙÕÏ ÜÒÏ ÃÕ–Î§ÕÙÃÎ• Ò§¼ ÎÙÃ¡ —Ù¤—ÒÙ¤—ÏÏ ·, ¾¾§¼¸ k Ï , Ò¾—ÒÕ¤§ ÕĸÎ §¼ ¾¼ §¼¸ Î, ¾• Î• —§æ–Ò¤¾—• —• ÎÙÃÎ• Ü§• ·, ÕÙ§¼¸ Î§¼Ò¸ÕÙÒ' ÙÙÒ–Î, ¾• ÎÕ–Ò¤§ —ÕĸÎ, ¾• ÎÙÃÎ» , ´ —ÎÕÜÒ– Ù¤—ðÎ´ —Ï Îé ÃÒ §¼¸ Î, Ù–Ò' Ã¾ÕÙÒ' Ù§Ã¾Î—¾• Õ

B ÜÒÙ→ • ·—» Î' , Ò§–ÕÙ¤—ÎZé , ¤§§é ÃÒ• ÕĴ *4, ø§¾ Î: Ü¾¸ Ük dé ÃÒ Î, ¾• Î# Ã• dĤ, ÎÒ» §¾• —ÒÙ¤, Ù• —æ–ÃÏ » —¾Ù§ÕĴ• Ü§Ù Ù¤ÕÃÜ¡ ¤Î• —• § , Ù–• Îé ÃÒ ĸ¡ Ü§ —• Î• ðÎ , §Ù¤Î, ¾• Îæ¸ ·Ü–Õĵ

" 0

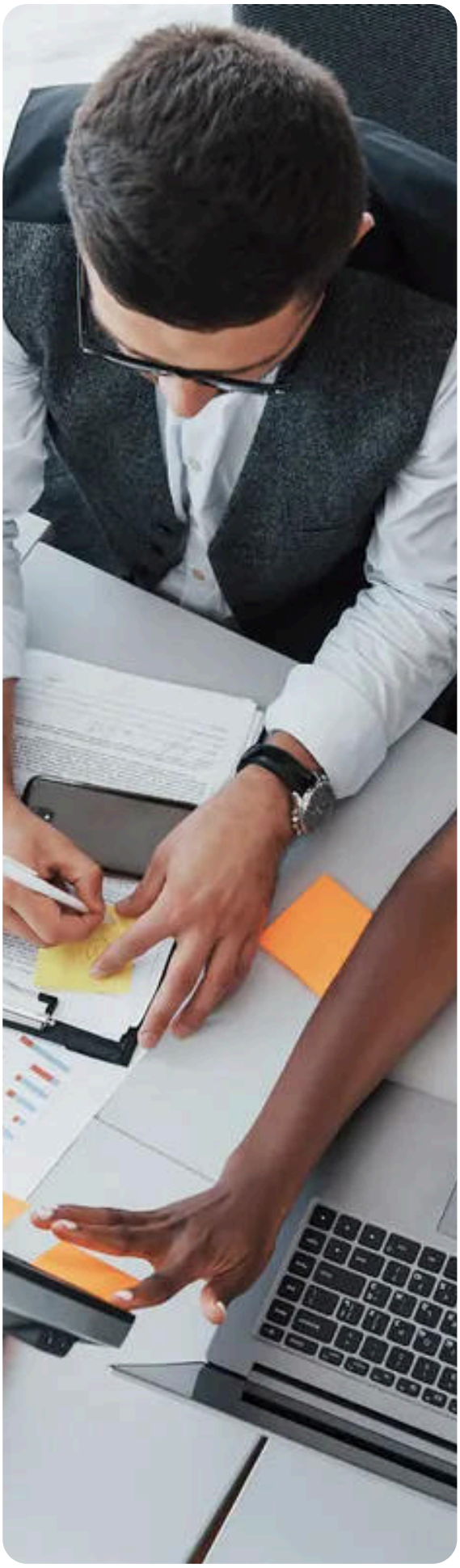
, €, „ • , ¾ø§¸ , Ò¤] , ¾ø, ¾§¸

. / /0.

^ \ È f i ^ MP Ã» Ï , ¾ð 7§» §Ù•Î• ð # Ü, Ò¸¾Ù—

. " *

*; \ È MMPD; \ " §æ— Ò÷ §Ã¾ÕÕÃ Ò§ ,



€ , ²Á² 7 0 / 5 ². 0 - 8

\ l HNi ; l HF ²F Hr HZ^ f [H\ l ¹²F HZP Hi HF l Oi ^ mNO f ; i l \ Hi j OP ¸

’ OÃÕÕ Ò , kî’ Ã» » Ü³/8§–Õ, ¾ ¡ Ãæ–Ò¼» –¾ÙÕ´ ¾Ãé Îé ¤, ÙÙ–ðÎ¾—• n Ò–§ • ·–Ïï Ãé –ÒÎÕ –Îé , Ù-ÒÎ• —’ –¾Ù¤Ã» –Ök Ü¾ U§Ã³/8¾ Î’ ·§/§ Õ, ¾ ÎÕ ¤ÃÃ·ÕÎ, ¾ Î³Ã• Õ p ¤, ÙÙ§ÕÃ Ù-¾Î» §ÕÕ§¾ Î§Õ Ù–Ïï Ò-ï , Ò U§Ã¾k §¾ ¾ §¾ Î, ¾ Î’ ÃÃÒ• §¾ Ù-• Î• —§æ-Ò ðÎÙÃÎÙÙÒ¾ Ù–ÃÕ–Î¾—• ÕÎ§¾ÙÃÎ·, ÕÙ§¾ ÎÕ–Ò æ§ –Õ

: " œÕÒ-Õ Ã¾Õ–î§Õ, ³Î§¾Ù¡ Ò Ù-• ÎÏ ÒÃ¡ Ò » » — , Ò ¤§Ù¹ ÙÜÒ-îÃ ÎÕ§ Î• –æ–Ãï » –¾ÙÕðÕÙ» Õ, ¾ Î Ï ÒÃ¡ Ò » » –Î¹ Ã¾ –ï ÙÕ, ¾ Î, ÎÕ§ ¾ ÙÜÒ-î, Ï ï ÒÃ, ’ ¤k Ù–îZÜÕÙ, §¾ • ·–Î Ã» » Ü³/8§ðÎ: Ã• —kÎé ¤§ ¤ÎÏ ·, ¾Õ ¤ÃÜÕ§¾ kî—¾–Ò ðkÎé , Ù-ÒÎ¤—, ·Ù–kÎ—• Ü’ , U§Ã¾kÎ ÃÃ• k ³Ã• ÕkÎ’ Ã¾¾¹ U§æ§ðÎ, ¾ Î» , §¾Ù-¾ ¾ –î, ÕÃ¾–îÕðÕÙ» I

: " Îé ÃÒ Õ, Õ, Î’ ÃÃÒ• §¾ U§¾ ÏÏ , Ò¾–ÒÎTÜ• · § , ÜÙ–ÃÒU§–Õ ·—, • Î, ¾ ÎÃé ¾µÎÑÜ, · §§ • Î—¾ §¾ —ÒÕk ’ Ã¾ÙÒ, ’ ÙÃÒÕÎ, ¾ ÎÃÏ –Ò, ÙÃÒÕÎ• —§æ-Ò µÎ §¾ ¾ §-ÒÕÎ Ü¾ p ’ Ã» » Ü³/8§–Õ Ï , Ò§§ ¡ , Ù-Î" ÃÐ·, Ò¡ –Ò§¾ Ò, ÕÙÜ’ ÙÜÒ-k : " Î’ , ¾Îé ÃÒ Îé §Ù–ÏÏ , Ò¾–ÒÎÃ¾Î, ¾ T , " Ï , ’ ´ , ¡ –îÙ–, Ù• Ò¾ Õ• –Õ§ ¾kÎ• —§æ-ÒðÎ, ¾ Î §¾ ¾ §¾ ÙÃ¡ –Ù–Ò

Z Nj OP ²f i P^ i PPHj

- ¾-Ò¡ ðkÎ—–’ ÙÒ§§ , U§Ã³Î, ¾ ÎÒ-¾-é , • ·–Ïï Ãé –Ò
- ÃÒ , • ·–î¤ÃÜÕ§¾ Î, ¾ Î¤Ü» , ¾ÎÕ–ÙU–» –¾ÙÕ
- —, ¾Îé , Ù-ÒÎÕ, ¾ 8¡ U§Ã³Î, ¾ Î¤ð¡ §-¾—
-] ¤–îZÜÕÙ, §¾ • ·–î Ã» » Ü³/8§ðÎ: Ã• —

6 OHi H ²s Hj l ; \ F ³ ^ F ; u

: " Î§Õ, ÎðÃÜ³¾ ÎÃÒ¡ , ¾ 8Õ, U§Ã³Î• Ü§• §¾ Ï , Ò¾-Ò Õ¤§ ÕkÎï Ò-ï , Ò§¾ ÎÏ ÒÃ¡ Ò » » –Î’ Ã¾ –ï ÙÕ, ¾ ÕÙÒ-¾ Ù–—¾§¾ Î§ÙÕ§¾ÕÙ§U§Ã¾ ·ÎÕðÕÙ» ÕÎm–Ò§§-• Ï ÒÃ³–’ ÙÕé §·Î• –îÒ-ï ÃÒÙ-• Î, ÕÙ–æÎÏ ÒÃ¡ Ò-Õ Õ

6 O ¡ l ²s H ²^ NMHi ³f ; i l \ Hi j

TÒÃ¡ Ò » » –Î• –Õ§ ¾kÎ§¾Ù¡ Ò Ù-• Î’ Ã» » Ü³/8ðÎ Ï ·, ¾²/§¾ kî §¾ ¾ §¾ Î’ ÃÃÒ• §¾ U§Ã¾kÎï , Ò¾-Ò Õ¤§ • Ü§• §¾ kÎï ÒÃ³–’ ÙÏï Ò-ï , Ò U§Ã³Î, ¾ ÎÙÒ, ¾ÕÎ , Ò-¾Ù » Ã³/8ÎÃÒ¾ Î, ¾ ÎÒ-ï ÃÒ§¾ I

€ ƒ ²Á²5 . "

²D ^ \ \ HDlHF¹²Hj PZPH\ l²; \ F²HD^ \ ^ [PD; ZZu H[f ^ s HiHF² MPD;¹ ²FiP H\ ²Cu²P DZmj P H P MI;j limDlmiH¹²jli^ \ N²P j lPPmlP^ \ j ²; \ F jmjl;P\ ;C Z²D^ \ lP H\ l; Z²P lHNi; lP^ \ ¸

. . "

≡ ≡ ≡≡≡ ≡≡≡≡≡≡ ≡≡≡≡≡≡

€ „ ²Á²" 0 - ²5 0 .

/ OHf i R DF Zj ²CHOR F²Hr Hi u²F HDFj P \ ¸

\ l HNi RPu

p —ÜÏ ¤Ã• Ò¾ÕÏ , Ò¾ ð ¾ ' ' ÃÜ¾Ù • §§ð §¼ æ Ø Ù¤§¼ é — Ã

t DHZZH\ DH

p — —§æ ÒÐ—§ • —¤§ ¤ ÑÜ, ·§ð ¾ Ð Ü·ÙÕ • Ò§æ ¾é ÃÒ

^ [[m\ RPu²M\ Dmj

p —§ÕÙ¾Ü¾ —ÒÕÙ ¾ ¾ Õ¤, Ï —,' ¤ Ï ÒÃ¡ Ò » » — ÒÃÜ¾ Ð , ·¼—• Õ

^ ZZ C^ i ; l P\

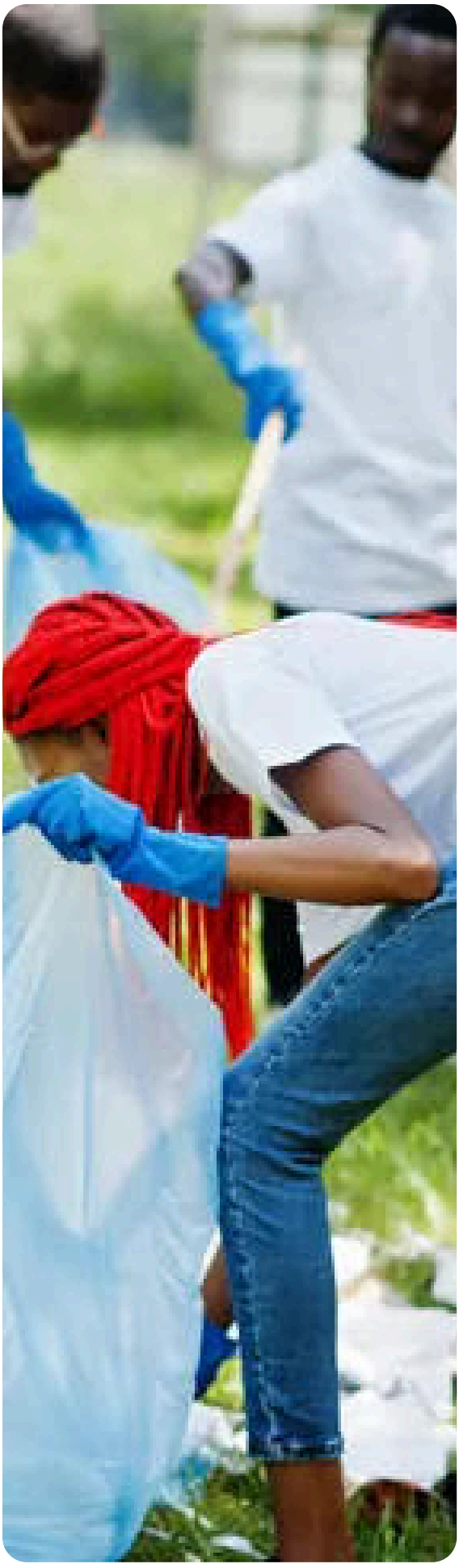
p —æ ·Ü— , Ò¾—ÒÕ¤§ ¾ Ù , » é ÃÒ ÙÃ , ' ¤§ æ Õ¤, Ò• ÕÜ ' —ÕÕ

\ \ ^ r ; l P\

p — • ÃÏ Ù Ò ' Ù§ , ·ÃÒæ , Ò Ù¤§¼ §¼ ÕÃ·ÜÙ§Ã¾ÕÏ ¾ —Ï —, Ò§¼

. mj l ; R ; CPZRPu

p — Ü§• ÃÒÙ¤—Ã¾¡ ÙÒ» ÐÃÕ Ò—æ§ —Õ —Ï é ÃÒ §¼ Ù Ò¤, ¾ Ãæ Ò



€ ..²Á² " / 7 /

¡H;lᵊf^lH\lP,Ẓ 0iNH\lᵃHHFj¸

Œš Î Ñ Ù Îð^ Ü¾ ÑÙ˜^˘Ü• Ù§¾Î^ Î ¾ðÎ ^¾Ù§¾¾Ù ¾ Õ» Î^ ÎÙ ÎØ^Ò Œ Ñ Ù Ù Ù¡ Ò Ø§¾¡ Î §Ù§ ÑÎ] / §Ñ Ò Ù Õ ¾ Ò» ^ÜÑ˜^Ù¾Ù§ •Ù¡ ¾ ÎÜÒ) ¾Ù » ¾ Î^ Ð Ý^ » Ñk ‡ ÑÙÎÕ / ^^ •Ñ Ù¡ •§ Ñ ¾ ÎÕ Ò æ§ Ñ

: ¾ðÎ ^» » Ü³Ù§Ù§ ÑÙ¡ Õ § •ðÎ§ÙÙÜÒ •Ù Ò ÑÙ¡Ñ Ù§•Î• · Ò•§ •Î • Ù§Ù§ Ù§ÙÙ¡Õ ÎØ Ù Ù§Ù¡Õ ¾§Ù Ù§ ¾Ù¡ •Ý Õ Õ ¾ Ò Ñ ¾ Î ^ ¾¾ Ù§Ù§ðÙÎ] / Õ Î¡ ˘ÑÝ^ • Î · Ý •Ù k Ü Ù§ ¾Ù¡ ¾ Î ¾Ù Ò Ù§Õ I

Ò Ü¡ / ÙÑÙ¡ •^ ^ ÑÙ¡ ð •^¾ Ñ ¾ ÎÒ§Õ§¾¡ ÎÕ Ñ Ò Î ^» §¾¡ » ^ Ò Î Ò ÑÜ ¾Ù¡Ù Ò Ù ¾§¾¡ Î•§æ •§ ^ ^ Ñ ¾ ÎÙ §¾Ò ÑÙÙÜ ÙÜÒ ÎÙ Ü ^ » » Ü³Ù§Ù§ Ñ ˘ ¾ Î^ ¾

p ^ ÒÙ Ø/ § Î˜ Ü •§ Î˜ Ò ‡ ÙÑ^ Ù ¾ÎÑÙ ••Î ÜÕ ÎÙ ðÎ• · ˘Ò˘ Ò Ù§ ¾Ù¡ÑÙÙÜ ÙÜÒ Î §¾ ¾ §¾¡ Î §» ˘ • » ¾Ù Ù§ ¾ ˘ §ðÙ¡¾ Ü Ü Õ ÎÙ Î¾ ÎÑÜ³¾ • Ò

Î ¡ ¾ Î Ù¡Ò ¡ § ¾ •Î ^¾ » § Î ^ » » Ü³Ù§Ù§ Ñ ¾ Ù Î = ÎZÜÑÙ §¾ • Î æ •^ ˘ » ¾Ù#^ •Ñ˘ Ò æ§ ÎÕ Ò Ò » Ø^ Ò Ñ Ù Ü˜ Ù¾ Ò Ñ ¾ Ñ Ò ¾Î •§ ¾Î / §¾ I

€ † ²Á²* - " - ² - / / 0 -

. ℞ ⅁ uj l H[j ¸²; „ ⅁f ℍℤℤ, i j ¸²' \ H℔[℞j ℙ^\ ¸

, ' ¤¿Ï ÕÃ¡ Ò, » » —¿Ï §·, ÒÕ§ÙÐé §Ù⊬§¾Ã¾—¿Ï Ò§» , Ò⁄¿• —æ—ÃÏ » —¾ÙÕðÕÙ→» ¸, ¾⁄ ¿Ã Ù-¾ ÕÜÏ Ï ÃÒÙÐ¿ÃÙ⊬—ÒÐÙ¿B Ò, ¾§ÕÐ§¾ ¿ÃÜÒé ÃÒ ¿Ù⊬§Ò¿é , ð¿Õ¤Ãé Ò¿Ï , Ò¾—ÒÐ¿¤Ãé ¿, ¿Õ§¾ ·— §¾æ—ÕÙ» —¾Ù' Ã¾¾—' ÙÐ¿ÙÃ¿Ù⊬—¿, Ò—Ò» §ÕÕ§Ã¾

SYSTEM A

j j H\ l P, Z ℙ ℞ N \ M; j l im D l m H

01 —, ³⁄₄p , Ù-ðiZ, ³⁄§Ù Ù§Ã³⁄₄Î@ &ð¡ §-¾—

02 ¾—Ò ðk —' Ù§§ , Ù§Ã³⁄₄Î@ W-¾—é , • —ÎTÃé —Ò

03 ÃÒ , • —Î&ÃÜÕ§¾ Î@&Ü» , ¾ Z—ÙÙ→» —¾ÙÐ

13 Ã» » Ü⁄§ðÎ)¾Ò ÕÙÙ' ÙÙÒ-Î@ _Ò , ³⁄₄Î —æ—ÃÏ » —¾Ù

14] Ò ³⁄₄ÕÏ ÃÒÙ Ù§Ã³⁄₄k: Ã• §§ðÎ@ 7Ã¡ §ÕÙ§ Õ

SYSTEM B

m[; \ ² H℞ Hℤℤfℓ [H\ l

04 &—, ·Ù⊬' , Ò-Î@TÜ• ·§ Î&—, ·Ù⊬

05 • Ü , Ù§Ã³⁄₄Î@7§—Ã¾ 7—, Ò⁄§¾

06 " ÃÃ• ÎZ—' ÜÒ§ðÎ@= ÜÙÒ§§Ã¾

10 wÃÜÙ⊬k ¤§• Ò-³⁄₄Î@" , » §ð —æ—ÃÏ » —¾Ù

19 §Õ • §§ðÎ)¾ ·ÜÕ§Ã³⁄₄Î@ZÃ' § · TÕÃÙ'- Ù§Ã¾

SYSTEM C

D^ \ ^ [ℙD²' f f ^ i l m \ ℙu

07 ¡ Ò§ Ü·ÙÜÒ-Î@WÜÒ ·] Ò ³⁄₄ÕÏ ÃÒ» , Ù§Ã¾

08 » Ï ·Ãð» —¾ÙkZ´ §·ÕÏ@ mÃ' , Ù§Ã¾ ·Î —æ—ÃÏ » —¾Ù

16 ¾ÙÐ-Î Ò-¾—ÜÕÕ¤§ kZ: ÕÏ@ " §¾ ¾ § ·Î)¾ ·ÜÕ§Ã¾

17)¾⁄ ÜÕÙÙk: , ¾Ü , ' ÙÜÒ§¾ Î@ m ·Ü—Î • • §§§Ã¾

SYSTEM D

Zℙ ; l H℞ß \ r ℙ^ \ [H\ l ; Z - Hj PZℙH\ DH

11 ·§» , Ù-Î ¤, ¾ —Î@ ¾æ§ÕÃ¾» —¾Ù ·ÎZÜÕÙ §¾ • §§ðð

21 ·Ü—Î ' Ã³⁄₄Ã» ðk B' —, ³⁄₄ÕÏ@ =, ÙÙÒ ·ÎW-ÕÃÜÒ —Õ

SYSTEM E

^ [[m \ ℙu². l ; CℍℙPu³ß \ DZmj ℙ^ \

09 p Ã» —¾Î@# §ÒÕc » Ï ÃéÒ —¾Ù

12 &Ü» , ³⁄§Ù Ò§ ³⁄₄Î@ » —Ò—¾ ð W-§—

18 T—, ' —• Ü§• §¾ Î@TÃÕÙ Ã¾·§ Ù W-' Ãæ—Ðð

20 W—Ü¡ —k §ÕÏ ·, ' →» —¾ÙÙ@ : § Ò Ù§Ã³⁄₄ZÜÏ Ï ÃÒÙ

24 Ü·ÙÙÒ-k] ÃÜÒ§Õ» kÎZÏ ÃÒÙÕÏ@ Ò—, Ù§e-Î ' Ã³⁄₄Ã» §-Õ

€ ‡²Á². 8 . / ² 2" ²†

j j H\ l P, Z P P N²\ M; j l i m D l m i H

æ—ÕÎÙ ÕŠ§¾¡ Î' Ã» » Ù³⁄§Î Ò—ÕÙÕÃ¾Î, Î —é Ï ¤ðÕ§ , ·Î ÃÜ¾• , Ù§Ã¾ÕÎÕ —Îé , Ù—ÕÎÒ—§ • — Ï Ãé —Õl• —' —¾Ü¤Ã» —ÕÎ Ü• ·§ Î , ' §§§—Õ, ¾• , Îé , ðÎÙÃÎÒ—' ¤Î» , Ò—ÙÕÎÕ ¤ÃÃ·Õ, ¾• ' ·§⁄§ ÕÎ] ¤§ÕÕðÕÙ—» Î¡ ÕÃÜÏ ÕÙ— §¾Ò ÕÙÜ' ÜÒ—Ù, Ü» , ´—Õ, ··ÎÃÙ—Ò • —æ—ÃÏ » —¾ÜÏ ÃÕÕ§ ·—Í

p ¤—¾ÎÃ¾—ÎÃ ÎÙ—Õ—Î ÃÜ¾• , Ù§Ã¾ÕÎ§Õ» §ÕÕ§¾¡ k §⁄æ—ÕÙ» —¾ÜÕ—Õ—é ¤—Ò—ÎÜ¾• —Ò —ÒÃÒ» ÎÎ Î' ·§⁄§ é §ÙÃÜÜÏ Ãé —Õ' , ³⁄¾ÃÜÕÜÃÒ—Îæ' ' §¼—Õ¡, ÎÕ ¤ÃÃ· é §ÙÃÜÜé , Ù—Õ·ÃÕ—ÕÏ ÜÏ §ÕÜÃÎ§·¾—ÕÕ¡, Î , Ò» Îé §ÙÃÜÙ , ÎÕÃ, • Î' , ³⁄¾ÃÜÒ—' ¤Î• Üð—ÕÕÎ : "ÎÏ ·, ¾ÕÎÙ—Õ— , ÕÕ—ÙÕÎÜÃ¡ —Ù—ÕÕÃÎ—' ¤ÎÃ¾—ÎÕÙÒ¾¡ Ù—¾ÕÎÙ— ÃÙ—Õ]

* - ²€ •

C≡≡≡ W≡≡≡, S≡≡≡≡≡≡≡ H≡≡≡≡≡

≡≡≡≡ ≡≡≡≡≡ ≡ ≡ ≡ ≡ ≡≡ ≡≡≡ ≡ ≡≡ ≡ ≡ ≡ ≡ ≡ ≡≡ ≡≡≡≡ ≡ ≡ ≡ ≡ ≡ ≡ ≡ ≡ t

* - ²€ ,

E≡≡≡≡, E≡≡≡≡≡≡≡≡≡≡ R≡≡≡≡ ≡≡≡ P≡≡ ≡≡

≡≡≡ ≡ ≡≡≡≡≡ ≡ ≡ ≡ ≡≡ ≡ ≡ ≡≡≡ ≡ ≡≡ ≡ ≡ ≡ ≡ ≡ ≡ ≡ ≡ ≡≡t

* - ²€ ƒ

A≡≡≡≡≡≡ H≡≡≡≡≡ H≡≡ ≡≡ S≡≡≡≡≡ ≡≡≡

≡≡≡≡≡≡ ≡≡≡ ≡ ≡ ≡≡ ≡ ≡≡ ≡ ≡≡≡ ≡ ≡ ≡≡ ≡≡ ≡ ≡≡ ≡≡ ≡≡≡ ≡≡≡≡ ≡ ≡ ≡t

* - ²• ƒ

C≡≡ ≡ ≡≡≡ I≡≡≡≡≡≡≡≡≡≡ U≡≡≡ D≡≡≡≡≡≡ ≡≡≡

≡ ≡≡ ≡≡≡≡≡ ≡ ≡ ≡≡≡ ≡ ≡≡ ≡≡ ≡ ≡ ≡ ≡ ≡t

* - ²• „

T≡≡≡≡≡≡≡≡≡, M≡≡≡≡ L≡≡≡≡≡≡

≡≡≡ ≡≡ ≡≡ ≡≡≡ ≡ ≡ ≡ ≡≡ ≡ ≡≡ ≡ ≡≡ ≡ ≡ ≡ ≡≡ ≡ ≡ ≡ ≡≡ t

·ÕÃÎÕÜÏ Ï ÃÕÙ—• Î• ðÎ&—, ·Ù' , Ò—Î@ÎTÜ• ·§ Î&—, ·ÙÎ ·§» , ÙÎ ¤, ¾¡ —Î@ ¾æ§Ã¾» —¾Ù, ·ÎZÜÕÙ §¼ • §§ÕÎ&Ü» , ¾§Ù Õ§ ¾Î@ » —Õ —¾ ðÎW—§—p T—' —• Ü§• §¼ Î@TÃÕÝ Ã¾·§ ÜW—Ãæ—ÕÎW—Ü¡ —Ï §Õ ·, ' —» —¾Ü@: § Ò Ù§Ã¾ÎZÜÏ ÃÕÎTÜ• ·§ Î)¾ÕÙ§ÙÜÙ§Ã¾ÕÎ# Ãæ—Õ¼ ¾ —Î@ , Ï , ' §Õ Ü§• §¼ l

07 · SYSTEM B OF 6

Human Development

B

Infrastructure only matters if people are healthy, educated and protected. This system covers the services and programmes that build human capital across a lifetime, from maternal care to adult learning.

Healthy, well-nourished and educated people are more productive, more resilient and better able to shape their communities. Investing in people also protects the value of physical infrastructure by creating the skills needed to run and maintain it.

FLAGSHIP

PILLAR 04

Healthcare & Public Health

Accessible primary care, strong health facilities and prevention that keeps communities well.

FLAGSHIP

PILLAR 05

Education & Lifelong Learning

Safe learning spaces, qualified teachers and digital skills from early childhood to adulthood.

PILLAR 06

Food Security & Nutrition

Reliable access to enough nutritious food, before, during and after a crisis.

PILLAR 10

Youth, Children & Family Development

Protected childhoods, strong families and young people ready to lead.

PILLAR 19

Disability Inclusion & Social Protection

Accessible services and support so no one is left behind.

Also supported by: Clean Water, Sanitation & Hygiene; Agriculture & Rural Transformation; Women & Girls' Empowerment; Humanitarian & Emergency Relief; Digital Transformation & Technology Access; Peacebuilding & Post-Conflict Recovery; Refugee, Displacement & Migration Support.

07 · SYSTEM C OF 6

Economic Opportunity

C

Communities become self-reliant when they can earn a living. This system focuses on productive sectors, practical skills and enterprise support that turn infrastructure and services into jobs and income.

Development that does not create livelihoods depends on outside support indefinitely. By linking training, agriculture, small business and value addition, AMAF aims to help communities generate the income that sustains schools, clinics and utilities over time.

PILLAR 07

Agriculture & Rural Transformation

Productive, climate-smart farming linked to markets and value addition.

PILLAR 08

Employment, Skills & Vocational Development

Practical, certified skills and pathways into decent work.

PILLAR 16

Entrepreneurship, SMEs & Financial Inclusion

Helping small businesses start, grow, formalise and reach markets.

PILLAR 17

Industry, Manufacturing & Value Addition

Processing and manufacturing that keep more value and jobs in Africa.

Also supported by: Energy, Electrification & Renewable Power; Education & Lifelong Learning; Food Security & Nutrition; Women & Girls' Empowerment; Transportation, Mobility & Logistics; Digital Transformation & Technology Access; Blue Economy, Oceans & Natural Resources; Culture, Tourism, Sports & Creative Economies.

07 · SYSTEM D OF 6

D

Climate & Environmental Resilience

Africa contributes little to global emissions but faces some of the most severe climate impacts. This system protects natural systems and prepares communities for floods, droughts and rising seas, while supporting a cleaner energy future.

Climate risk threatens every other investment. Designing infrastructure, agriculture and housing to withstand climate shocks, and restoring the ecosystems that protect communities, keeps development gains from being washed away.

PILLAR 11

Climate Change & Environmental Sustainability

Restoring ecosystems and preparing communities for a changing climate.

PILLAR 21

Blue Economy, Oceans & Natural Resources

Thriving coastal communities and healthy oceans, inspired by our Zanzibar roots.

Also supported by: Clean Water, Sanitation & Hygiene; Energy, Electrification & Renewable Power; Affordable Housing & Human Settlements; Agriculture & Rural Transformation; Industry, Manufacturing & Value Addition.

07 · SYSTEM E OF 6

Community Stability & Inclusion

E

Development only lasts in communities that are stable and inclusive. This system addresses crises, protects the most vulnerable, and ensures women, young people and displaced families share in progress.

Shocks such as disasters, conflict and displacement can reverse years of progress in weeks. Inclusive, cohesive communities recover faster and make better long-term decisions. This system links emergency response to long-term recovery.

PILLAR 09

Women & Girls' Empowerment

Equal opportunity, safety and economic power for women and girls.

PILLAR 12

Humanitarian & Emergency Relief

Fast, coordinated support in a crisis, linked to recovery from day one.

PILLAR 18

Peacebuilding & Post-Conflict Recovery

Strictly civilian support for social cohesion, rebuilding and recovery.

PILLAR 20

Refugee, Displacement & Migration Support

Safe, dignified services and a path to recovery for displaced people and host communities.

PILLAR 24

Culture, Tourism, Sports & Creative Economies

Heritage, creativity and sport as sources of pride, cohesion and income.

Also supported by: Affordable Housing & Human Settlements; Food Security & Nutrition; Employment, Skills & Vocational Development; Youth, Children & Family Development; Entrepreneurship, SMEs & Financial Inclusion; Disability Inclusion & Social Protection.

07 · SYSTEM F OF 6

F

Institutions, Innovation & Regional Development

Large-scale development needs strong institutions, good data and well-prepared projects. This system supports the public bodies, technology and evidence that make programmes deliverable and accountable.

Many worthwhile projects never reach implementation because they lack preparation, financing structures or management capacity. Strengthening institutions and evidence helps governments and partners turn plans into funded, well-run projects.

PILLAR 15

Digital Transformation & Technology Access

Connectivity, digital skills and responsible technology for inclusive development.

PILLAR 22

Public Institutions, Governance & Capacity Building

Stronger public bodies that plan, deliver and maintain development projects.

PILLAR 23

Research, Innovation & Impact Measurement

Evidence that guides better programmes and honest reporting.

Also supported by: Education & Lifelong Learning; Employment, Skills & Vocational Development; Community Infrastructure & Urban Development; Transportation, Mobility & Logistics.

€ ^ ²Á²* - " - ²* - . ²€ • É € †

/ CHH², „ ²f i ^ Ni ; [[HHf HZZ, i j

* - ²€ • ²Á². 8. / ²

ZH; \ ²6 ; l Hi¹². ; \ HP; l HP \ ²Ã³ ² uNHP\ H

] ÃÎ¤—ï Î' Ã» » Ü³/8Ù§–Õ¡ , §¼·, ÕÙ§¾ Î, ' ' –ÕÕÎÙÃÎÕ¸ — • Ò§¼ §¾ Îé , Ù–Ùß¸ • –ÑÜ, Ù–ÎÕ¸ ³/8Ù¸ Ù§Ã¾Î, ³/₁ Î¡ ÃÃ• Î¤ð¡ §–¾— Ï Ò ' Ù§ –Ú» , ¾ ¡ —• Î·Ã' , ··ðÎ, ³/₁ Î• –Õ§ ¾—• ÎÙÃÎé §Ù•ÕÙ ³/₁ ' ·§› , Ù–ÎÕÙÙ›ÕÕ

4 –ðÎ§¼Ù–Ò‰e–¾Ù§Ã¾ÕÎ ÃÒ¤Ã—ÕÚÎ ÕÃÙ'–Ù—• Îé —·Õ¸ ³/₁ ¡ ÕÃÜ³/₁ é , Ù–Ù• –æ–ÃÏ » –¾Ùq Ã» » Ü³/8ÙÎé , Ù–ÙÕÜÏ Ï ·ð Õ ¤–» –Õ¶qZÃ·, Ò¥ Ãé –Ò—• Îé , Ù–Ù¥ Ü» Ï §¼ Îq Ò§¼ §¼ Yé , Ù–Ò §Ù¸ Ù§Ã¾Î, ³/₁ ÎÙÙ–¸ Ù› –¾Ùq –Õ¸ ·§¼ Ù§Ã¾Îé ¤–Ò—Î›'¤³/8 , ··ðÎ, ³/₁ –¾æ§Ã¾» –¾Ù ··ðÎ, Ï Ï ÕÃÏ Õ§ Ù–Îq₩ §é , Ù–Õ¤, Ò‰e–Õ§¼ Î, ³/₁ ÕÙÃÒ¡ —

. ²†²Æ•f ²Æ.²Æ•f

* - ²€ , ²Á². 8. / ²

\ HiNu¹² ZHDIiPMD; lP\ ²Ã³² H\ Hs ; CZH * ^ s Hi

] ÃÎ–†Ï , ³/₁ Î, ' ' –ÕÕÎÙÃÎ, ÃÒ• , • ·–Ú—Ò–§ • ·–Î, ³/₁ Î' ·—¸¾ —·—' Ù§ §Ù¤Î ÃÕ¤ÃÜÕ–¤Ã•Õ ÕÑÏ Ü• ·§ Î , ' §§§–Õ¸ ³/₁ • ÜÕ§¼–ÕÕ–Õ¶é §Ù¤Î, ÎÏ Ò§ÃÒ§Ù¤ÎÃ¾Ò·¾–é , • ·–Î–¾–Ò¸ ðÎ, ³/₁ ·, ÕÙ» §–Î' Ã» » Ü³/8§–Õ

4 –ðÎ§¼Ù–Ò‰e–¾Ù§Ã¾ÕÎ_ Ù§§Ù¤YÕ , ·–Î, ³/₁ Î' Ã» » Ü³/8Ù¤ÎÕÃ·, Õ–¾–Ò¸ ðqZÃ·, Õ» §/8¡ Ò§ Õ¸ ³/₁ Î» § ÕÃ¡ Ò§ Õ¸ Õ¶q&ÃÜÕ–¤Ã•Õ ÎÕÃ·, Ò —·—' Ù§§ , Ù§Ã¾¶qZÃ·, Ò¥ Ãé –Ò—• ÎÕ ¤ÃÃ·Õ¸ ³/₁ Î¤ÃÕ¸ §Ù ·Õ¶qZÃ·, Ò ÕÙÐ–Ù¸ ³/₁ ÎÕ–' Ù§Ù¤Î·§ ¤Ù§¼ Îq₩ÙÒ ·Î, ³/₁ Î·, ÕÙ» §–Î·—·—' Ù§§ , Ù§Ã¾

. ²‡²Æ•f ²Æ‰²Æ†f ²Æ„

* - ²€ f ²Æ². 8. / ²

NM\ iF; CZH² ^ mj P\ N²Ã³ ² m[; \ . HI lZH[H\ lj

] ÃÎ§› Ï ÕÃæ–Î, ' ' –ÕÕÎÙÃÎÕ¸ –Ú, ÃÒ• , • ·–Î, ³/₁ Î' ·§› , Ù–Y Ò–Õ§§–¾Ù¤ÃÜÕ§¼ Î ÃÐæÜ·¾–Ò¸ • ·–Î, ³/₁ Î·ÃéYS¼ Ã» — ¤ÃÜÕ–¤Ã•Õ ÕÑÏ ·, ¾¾—• ÎÙÃ¡ –Ù»–Õé §Ù»Îé , Ù–Ùß–¾–Ò¸ ðk • Ò§¼ ¡ –Î, ³/₁ Î, ' ' –ÕÕÎÕÃ, • Õ

4 –ðÎ§¼Ù–Ò‰e–¾Ù§Ã¾ÕÎ7Ãé Y ÃÕÙ¸ ³/₁ ÎÕÃ' § ·Î¤ÃÜÕ§¼ Îq&ÃÜÕ§¼ ÃÐ• §Ð¸ • æ ¾Ù¡ —• Î , » §§–ÕÐq&ÃÜÕ§¼ Î ÃÐé § Ãé ÕÑÃÐÏ ¤, ¾Õ , ³/₁ Îæ¼Ù·¾–Ò¸ • ·–Î¤ÃÜÕ–¤Ã•Õ ÕÐq] Ò ¾Õ§§Ã¾ Î, ³/₁ Î–» –Ò¸ –¾ ð Õ¤—Ù–ÕÐq TÃÕÙ• §Ð¸ ÕÙ–Ð¤Ã» –ÎÒ·Ã¾ÕÙÙ' Ù§Ã¾Îq ·§› , Ù–Ò–Õ§§–¾Ù ¤ÃÜÕ§¼

. ²•²Æ•²Æ•€ ²Æ•f

* - ²€ ..²Á². 8. / ²

FmD; lP\ ²Ã³ ² PMHZ \ N² H; i\ P\ N

] ÃÎé § –¾Î, ' ' –ÕÕÎÙÃÎÑÜ, ·§ÙÐÑ§¼ ·ÜÕ§æ–Î—• Ü¸ Ù§Ã¾Î, ³/₁ ·§—Ã¾¸ Î·—¸ Ò¥§¼ Î• ðÎ§› Ï ÕÃæ§¼ Î·—¸ Ò¥§¼ Î–¾æ§Ã¾» –¾ÙÕk ÕÜÏ Ï ÃÒÙ§¼ Î—¸ Ò¾–Õ¶, ³/₁ ÎÙ–¸ ¤–ÕÑÎ, ³/₁ Î• Ü§• §¼ Î• § §Ù·, ³/₁ ÎÙ–¤³/8 , ·ÎÕ §·Õ

4 –ðÎ§¼Ù–Ò‰e–¾Ù§Ã¾ÕÎZ' ¤ÃÃ·Õ¸ ³/₁ Î' ·, ÕÕÒÃ» Î• –æ–ÃÏ » –¾Ùq , Ò¤Î' ¤§• ¤ÃÃ• Î—• Ü¸ Ù§Ã¾Îq TÒ› , Ò¤Î, ³/₁ ÎÕ–' Ã³/₁ , Ò¤ —• Ü¸ Ù§Ã¾Î, ' ' –ÕÕÎqZ' ¤Ã·, ÐÐ¤§ Õ¸ ³/₁ Î—• Ü¸ Ù§Ã¾ ·Î¡ Ò ¾Õ¶q &§ ¤–Õ—• Ü¸ Ù§Ã¾Î, ³/₁ ÎÒ–Õ¸ Ò ¤ÎÕÙÏ Ï ÃÒÙ§qZ' ¤ÃÃ·ÎÕÙÏ Ï ·§–Õk Ù–Ù·Ù ÃÃ´ Õ¸ ³/₁ ÎÙ³/8§ÃÒ› Õ

. ²„ ²Æ.²Æ•€ ²Æ‰

08 · PROGRAMME PILLARS 07–12

PILLAR 07 · SYSTEM C

Agriculture & Rural Transformation

To raise the productivity, resilience and incomes of farmers, pastoralists and fishers through climate-smart practice, better inputs, irrigation, storage and market access.

Key interventions: Climate-smart agriculture · Mechanised farming · Irrigation infrastructure · Farmer training and extension services · Agricultural cooperatives · Seeds and agricultural inputs

SDG 2 · 1 · 8 · 13 · 15

PILLAR 08 · SYSTEM C

Employment, Skills & Vocational Development

To equip young people and adults with market-relevant technical and digital skills and connect them to jobs, apprenticeships and self-employment.

Key interventions: Construction skills · Electrical and solar installation · Plumbing and mechanical training · Welding and fabrication · Carpentry and masonry · Computer and IT training

SDG 8 · 4 · 5 · 10

PILLAR 09 · SYSTEM E

Women & Girls' Empowerment

To advance the economic, social and leadership participation of women and girls and to reduce the barriers and risks that hold them back.

Key interventions: Women's economic participation · Vocational training for women · Girls' education · Maternal healthcare · Women-led entrepreneurship · Women in technology

SDG 5 · 1 · 4 · 8 · 10

PILLAR 10 · SYSTEM B

Youth, Children & Family Development

To protect children, strengthen families and help young people develop the skills, confidence and opportunities to lead productive lives.

Key interventions: Child protection and safeguarding · Youth education and development · Youth entrepreneurship · Orphan and vulnerable child support · Sports and recreation · Community youth centres

SDG 4 · 8 · 16 · 10 · 3

PILLAR 11 · SYSTEM D

Climate Change & Environmental Sustainability

To help communities adapt to climate change, restore natural ecosystems and reduce environmental harm, while supporting a fair transition to clean energy.

Key interventions: Climate adaptation · Reforestation · Mangrove restoration · Biodiversity conservation · Sustainable land restoration · Carbon emissions reduction programmes

SDG 13 · 15 · 14 · 11 · 12

PILLAR 12 · SYSTEM E

Humanitarian & Emergency Relief

To support people affected by disasters and crises with timely, dignified assistance, coordinated with recognised humanitarian agencies, and to help communities prepare for future shocks.

Key interventions: Flood response · Drought response · Disaster preparedness · Emergency food and water · Temporary shelter · Emergency healthcare

SDG 1 · 2 · 11 · 13 · 3

08 · PROGRAMME PILLARS 13–18

PILLAR 13 · SYSTEM A

Community Infrastructure & Urban Development

To deliver well-planned, accessible and climate-resilient public infrastructure that improves daily life in towns, cities and rural centres.

Key interventions: Community centres · Schools and clinics · Roads, bridges and drainage · Water distribution networks · Public sanitation · Community markets

SDG 11 · 9 · 6 · 10

PILLAR 14 · SYSTEM A

Transportation, Mobility & Logistics

To improve safe, affordable and sustainable connectivity for rural and urban communities and strengthen the logistics that support trade and service delivery.

Key interventions: Rural access roads · Bridges and transport links · Logistics corridors · Public transport infrastructure · Safe routes to schools and hospitals · Emergency transport systems

SDG 9 · 11 · 3 · 8

PILLAR 15 · SYSTEM F

Digital Transformation & Technology Access

To close digital divides by expanding affordable connectivity, digital skills and useful digital services for communities, enterprises and public institutions.

Key interventions: Digital inclusion · Rural internet access · Community ICT centres · Digital public services · Education technology · Healthcare technology

SDG 9 · 4 · 8 · 17

PILLAR 16 · SYSTEM C

Entrepreneurship, SMEs & Financial Inclusion

To help entrepreneurs and small enterprises grow by improving business skills, market access and access to responsible finance through licensed partners.

Key interventions: SME development · Entrepreneurship training · Small-business incubation · Business mentorship · Financial literacy · Access-to-finance partnerships

SDG 8 · 1 · 5 · 9

PILLAR 17 · SYSTEM C

Industry, Manufacturing & Value Addition

To support responsible local manufacturing and value addition that creates jobs, strengthens supply chains and keeps more value in African economies.

Key interventions: Local manufacturing development · Agro-processing facilities · Value-addition programmes · Industrial skills training · Responsible industrial park development · Job creation

SDG 9 · 8 · 12 · 17

PILLAR 18 · SYSTEM E

Peacebuilding & Post-Conflict Recovery

To support communities recovering from conflict by rebuilding social infrastructure, restoring livelihoods and strengthening social cohesion through civilian, community-led activities.

Key interventions: Civilian peacebuilding · Social cohesion · Community reconciliation support · Rehabilitation of social infrastructure · Community rebuilding · Education access in fragile environments

SDG 16 · 1 · 4 · 11

08 · PROGRAMME PILLARS 19–24

PILLAR 19 · SYSTEM B

Disability Inclusion & Social Protection

To ensure people with disabilities, older people and vulnerable households can access services, opportunities and protection on an equal basis.

Key interventions: Inclusive education · Accessibility infrastructure · Assistive technologies · Rehabilitation partnerships · Disability-inclusive employment · Accessible healthcare

SDG 10 · 3 · 4 · 8 · 11

PILLAR 20 · SYSTEM E

Refugee, Displacement & Migration Support

To help displaced people and their host communities access shelter, essential services and livelihoods in a safe and dignified way, in line with humanitarian and legal requirements.

Key interventions: Emergency settlement support · Displaced-family housing · Education continuity · Healthcare access · Water and sanitation in settlements · Livelihood restoration

SDG 10 · 1 · 11 · 16 · 6

PILLAR 21 · SYSTEM D

Blue Economy, Oceans & Natural Resources

To support sustainable coastal and ocean-based livelihoods while protecting marine ecosystems and natural resources for future generations.

Key interventions: Sustainable fisheries · Aquaculture · Coastal livelihoods · Marine conservation · Mangrove ecosystems · Coastal resilience

SDG 14 · 13 · 8 · 1

PILLAR 22 · SYSTEM F

Public Institutions, Governance & Capacity Building

To strengthen the capacity of public institutions and communities to prepare, manage, monitor and maintain development projects transparently and effectively.

Key interventions: Institutional strengthening · Development project management capacity · Public-service training · Government-community coordination · Procurement transparency support · Monitoring and evaluation systems

SDG 16 · 17 · 9 · 11

PILLAR 23 · SYSTEM F

Research, Innovation & Impact Measurement

To ground AMAF's work in sound evidence, test promising innovations responsibly and measure results transparently.

Key interventions: Development needs assessments · Feasibility studies · Infrastructure research · Climate-risk research · Development data collection · Monitoring and evaluation

SDG 17 · 9 · 16

PILLAR 24 · SYSTEM E

Culture, Tourism, Sports & Creative Economies

To preserve cultural heritage and grow community tourism, sport and creative industries as sources of livelihood, identity and social cohesion.

Key interventions: Cultural heritage preservation · Community tourism · Sustainable tourism infrastructure · Youth sports development · Community sports facilities · Arts and creative skills

SDG 8 · 11 · 4 · 10

€ %²Á² . * 2* - " - ² " * / .

/ s H\ l u²D^\ DHf l j ¹²^f H\ ²^² ; i l \ Hij ¸

··Î§¾§§ Ù§æ-Õ͂, Ò-Î˜ Ò ¡ Ò » » Î ˆ ¾ ˘ ÙÕÎÏ ÒÃÏ ÃÕ•ÎÏ ÒÃ¡ Ò » » ÕÎ• §¾¡ Î• æ ÃÏ • Îé §Ù‡ÎÏ , Ò¾ ÕÕÎ7Ã' , Ù§Ã¾Õk • Ù• ¡ ÙÕÎ, ¾ ÎÏ , Ò¾ ÕÕÎ, Ò-Î' Ã¾§Ò» • ÎÙ¤ÒÃÙ¡ ¤Î , Õ§ §§ÒÎ, ¾ Î, ¡ Ò » ¾ÙÕÎ

Å / / 5	" 0 .	. / / 0 .
€•	[illegible]	Z, ÎÕÃ·, ÒÏ Ãé Ò• Îé , ÙÕé §Ù‡§¾ÎÒ, ' ¤ÎÃ Î æ ÒÕÎ¤ÃÙÕ¤Ã·• k Õ ¤ÃÃ·Î, ¾ Î' ·§¾§ I T§·, ÒÕÎ Î Î Îq̈Z #Î Î Î Î	" * /
€,	[illegible]	, ¾ÎÒ§ • Î ' Ù§ §ÙÎ ÃÕ¤Ã» ÕÎÏ Ù• ·§ ÎÕ Ò§ Õ, ¾ Ï ÒÃ• Ù' Ù§æ Î ¾ÙÒ Ò§Õ Î T§·, ÒÕÎ Î Î Îq̈Z #Î Î Î Î	" * /
€ƒ	[illegible]	Z, Î, ÃÒ , • Î' ·§ , ÙÝÒÕ§§¾Ù¤Ã» Õ ÃÒ , » §§Õé ¤ÃÎ¾ • Ù» Î» ÃÕÙ T§·, ÒÕÎ Î Î Îq̈Z #Î Î Î Î	" * /
€„	[illegible]	TÒ§» , ÒÎ¤ ·Ù' , Ò-Î' ·ÃÕÎÙÃÎ¤Ã» Îé §Ù‡ÎÙ Î Ãé ÒÎé , ÙÒ, ¾ ÑÙ§ » ¾ÙÙÃÎé ÃÒ I T§·, ÒÕÎ Î Î Îq̈Z #Î Î Î Î	" * /
€…	[illegible]	Z, Î' ·, ÕÕÒÃÃ» ÕÎ• § §Ù ·Î , Ò¾§¾¡ Î, ¾ ÎÕÙÎ Ï ÃÒÙ ÃÒ æ ÒÎ , Ò¾ Ò T§·, ÒÕÎ Î Î Îq̈Z #Î Î Î Î	" * /
€†	[illegible]	W § • Î' , ¾Î Ãé Ò ÃÒÙ‡ Î Ù• ·§ ÎÕ Ò§ Õ' Ã» » Ù¾§§Õ• Î ¾ Ã¾ T§·, ÒÕÎ Î Î Îq̈Z #Î Î Î Î	" * /
€‡	[illegible]	] ¤ ÎZÙÕÙ §¾ • Î Ã» » Ù¾§ÒÎ: Ã• Î• §æ Ò• Î, Õ, Î' Ã» Ï Ù æ§·, ¡ Î ÒÃ¡ Ò » » Î T§·, ÒÕÎ Î Î Î Î Î Î Îq̈Z #Î Î Î Î Î Î	" * /
€ˆ	[illegible]	] Ò §¾§¡ Îé Ã» ¾Î§Î' Ã¾ÕÙÒÙ' Ù§Ã¾Î, ¾ ÎÕÃ·, ÒÙÒ • ÕÙÃÎ• Ù§• ÎÙ‡ §Ò ' Ã» » Ù¾§§Õ T§·, ÒÕÎ Î Î Îq̈Z #Î Î Î Î	" * /
€‰	[illegible]	" , ÕÙÝÙÒ ' ´ ÎÏ , Ù‡é , ðÕÎ ÒÃ» ÎÙÒ §¾§¡ ÎÙÃÎé ÃÒÎ ÃÒðÃÙ¾¡ Î Ò§ , ¾Õ T§·, ÒÕÎ Î Î Îq̈Z #Î Î Î	" * /
•€	[illegible]	Ã¾¾ Ù§§ÒÎ• § §Ù ·ÎÕ §·Õ, ¾ Î§¾Ãæ Ù§Ã¾Î¤Ù• Õ ÃÒÙ¾ ÒÕ Òæ • ' Ã» » Ù¾§§Õ T§·, ÒÕÎ Î Î Îq̈Z #Î Î Î Î	" * /

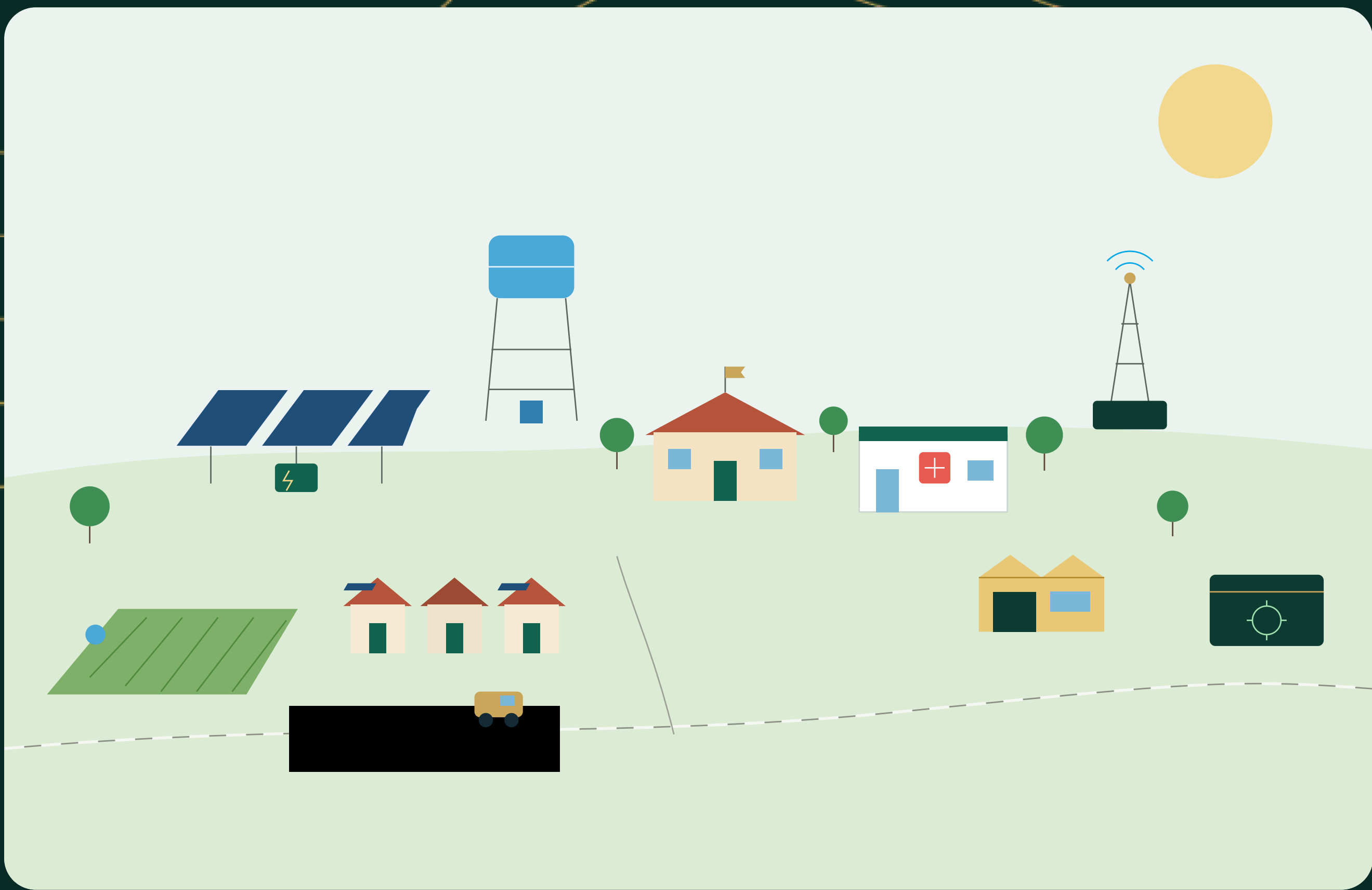
09 · FLAGSHIP PROGRAMME CONCEPTS

#	INITIATIVE	FOCUS	STATUS
11	**Climate Resilient Communities**	Helping communities prepare for, withstand and recover from climate shocks. Pillars 11, 12, 1 · SDG 13, 11, 15, 1	CONCEPT
12	**Food Secure Africa**	From emergency food support to resilient local food systems. Pillars 6, 7 · SDG 2, 3, 12	CONCEPT
13	**Green Agriculture Transformation**	Climate-smart, irrigated and market-connected farming. Pillars 7, 2, 11 · SDG 2, 13, 8, 15	CONCEPT
14	**Rebuild and Recover Africa**	From emergency response to rebuilt homes, services and livelihoods. Pillars 12, 18, 20, 3 · SDG 11, 1, 16, 6	CONCEPT
15	**Community Infrastructure Partnership**	Working with local governments to plan, finance and deliver public facilities. Pillars 13, 14, 22 · SDG 11, 9, 17, 16	CONCEPT
16	**Clean Cooking for Communities**	Cleaner, safer and more affordable ways to cook. Pillars 2, 4, 11 · SDG 7, 3, 5, 13, 15	CONCEPT
17	**Safe Motherhood and Child Health**	Every mother and newborn with access to safe, skilled care. Pillars 4, 6, 9 · SDG 3, 5, 2	CONCEPT
18	**Sustainable Coastal Communities**	Thriving coastal livelihoods and healthy oceans, inspired by Zanzibar. Pillars 21, 11, 24 · SDG 14, 8, 13, 5	CONCEPT
19	**Inclusive Cities and Accessible Communities**	Public spaces, services and transport that work for everyone. Pillars 19, 13, 14 · SDG 10, 11, 3	CONCEPT
20	**Local Enterprise Growth Initiative**	Helping small businesses start, formalise and grow. Pillars 16, 17, 8 · SDG 8, 1, 5, 9	CONCEPT

[illegible]

[illegible]

[illegible]



[illegible]

Safe, climate-resilient homes are the anchor of the community. Housing is laid out to share water, power and drainage efficiently.

[illegible]

A solar mini-grid with battery storage powers homes, the school, the clinic, water pumps, street lights and local businesses.

[illegible]

A solar-pumped borehole fills a storage tank that supplies homes, the school and the clinic, with sanitation and safe wastewater handling.

[illegible]

A school with lit classrooms, water, toilets and a digital lab keeps children learning and doubles as a community learning centre.

[illegible]

A clinic with reliable power and water can store vaccines, run diagnostics and provide safe maternity care around the clock.

[illegible]

Solar irrigation, storage and processing help farmers grow more, waste less and feed the community, including school meals.

[illegible]

Local businesses use reliable power for milling, cooling, welding and services, creating jobs and income that pay for utilities.

[illegible]

A community digital hub provides internet access for learning, telemedicine, mobile payments and market information.

[illegible]

All-season access roads connect homes to markets, patients to referral hospitals and farmers to buyers.

••²Á² " 6 ²6 ²6 " -

¡i^[²;²D^[[m\PuÝ;ª\HHF¹^²;²j HirPDH¹O;l Z,jlj¸

Z–æ¾' Ã¾¾–'Ù•¸ÕÙ¡–ÉÙ´—¸¸' ¤¿Ï ÒÃ³—'Ù ÒÃ»¸, ÕÕ–ÉÕ›–¾ÙÙÃ¸·Ã¾¡ YÙ–Ò»¸ÃÏ–ÉÙ§Ã¾

NDGMPH NDGMPH	▓▓▓ ▓ ▓▓▓▓▓▓▓▓▓▓	p ÎÕÙ ÒÙÜ ðÎ•§ÕÙ ¾§¾¡ lÎ= ÕÎ ÕÕ ÕÕ› ¾ÙÕÎ ^ » §¾ ^ » » Ü¾§ðÎ ^ ¾ÕÜ•Ù§¾Ù•ˆ •Î¡ ^ æÒ¾» ¾ÙÜ˜Ò§§ÒÎ ¾ Î Ù Ù Î §¾ ÎØ⁄ ÜÎ ^ » » Ü¾§ðÎ ÙÜ •ðÎ¾ ÕÎ
NDGMPH NDGMPH	▓▓▓▓▓ ▓▓▓▓	] ⁄ ¾§ •Î ¾æÒ¾» ¾Ù•ÎÕ˜ §•Î ¾ Î §¾ ¾ §•Î ÕÒ§ §§ðÎ ÕÙÜ §ÕÙÕÙØ⁄ Ù ðÎ Ì˜ Ò ‡ Ü ¾Î Î Ü§ÙÎÒÜ¾Î ¾ Î» §¾Ù§¾ ÒÕ ^ ¾Ò§ •ðÎ
NDGMPH NDGMPH	▓▓▓▓▓▓▓▓▓▓ ▓▓▓ ▓▓▓▓	p Î Ò§¾ ÎÙ¡ Ù ðÙÙ ÎÒ§⁄ Ü˜Ü •§Î ÜÙ^ Ò§§ÕÎÙ ⁄¾§ • ˜ Ò¾ ÒÕÎ§¾ § ÒÕÎ ¾ Î ^ » » Ü¾§ðÎÎÒ˜ÒÕ ¾Ù Ù§ee ÕÎ ⁄ Ø§ÙÎ • ÕÒ• Õ
NDGMPH NDGMPH	▓▓▓▓▓▓▓▓▓ ▓▓▓▓	)¾Ù¡ ÒÙ Î Õ§ ¾Î•§¾ ÕÎ§¾ÒÕÒÜ ÙÜÒ ÎÕ Ò§ee Õ Î ¾ •§ee •§ ^ ^ ÕÎØ§ÙÎ •§› ÙÎÒÕ§§¾ Î Õ§§ §§ðÎ ¾ Õ ¡Ü ÒÕ Ü§Ù§¾
NDGMPH NDGMPH	▓▓▓▓▓▓▓▓▓▓▓▓▓▓▓▓▓▓▓▓	p ÎØ^ ÒÎØ§ÙÎ˜ Ò¾ ÒÕÙÎÕÒÜ ÙÜÒÎ Ü¾ §¾ Î Ò»Î˜Ü •§ Ü ¡ ÜÕÎ æ•ˆ˜» ¾Ù§¾¾ Î¡ Ò¾ÙÕÎ ¾Î˜Ò§ee ÙÎ ˜§Ù•k §¾ •Ü §¾ Î T ,"Î˜ · ¡ ÕØ⁄ ÒÎ ˜˜Ò˜Ò§ÙI
NDGMPH NDGMPH	▓ ▓▓▓ ▓▓▓▓▓▓	V Ü •§§ Î ^ ¾Ù Ù ÒÕÎ •§ee ÐÜ¾ ÐÙÐ ¾Õ Ò¾Ù˜Ò ÜÒ» ¾Ùk Ø§ÙÎÑÜ •§ðÎ ÕÕÜÒ¾ Î•ˆ •Î »˜•ˆð» ¾Ù ¾ ÎÒ¡Ü• Ò Ò˜ ^ Ò§¾ I
NDGMPH NDGMPH	▓▓▓▓▓▓▓▓▓▓▓▓▓▓▓▓▓▓▓

•, ²Á² 5 - 8 ² ²

/ OHP * ñ ¶ ^ FHZ

¾ §¼—Ò§¿ kTÒÃ' ÜÒ» —¾Ùk Ã¾ÕÙÙÜ' Ù§Ã¾Îy Î" §¼ ¾ §¿ nî, ÎÕ§¿ ·—k' ÃÃÒ§¼ Ù•Î é §• Ãé ÃÕÏ ÒÃ³—' Ù• —§ge-Ò®Î, ¾• Î §¼ ¾ §¿ l

\ NP HHiP N

" —, Õ§ §§®k•Î —Õ§ ¾ , ¾• ÎÙ–' ¤³/8 , · Õï —' §§ , Ù§Ã³Õ

*

* i ^ Dmi H[H\ l

] Ò ¾Õï , Ò¾Ù ÕÃÜÒ §¿ ÎÃ —ÑÜ§ » —¾Ùk » , Ù–Ò§ ·Õî, ¾• Õ—Ò®§ —Õ

^ \ j l imDl P\

Ü§• §¿ Î, ¾• ' Ã» » §ÕÕ§Ã³/§¿ ÎÙÃ , ¡ Ò—• ÎÕÙ ¾• , Ò Õ

ñ

P ; \ DP N

ÃÃÒ§¼ Ù§¿ Ü³• §¿ Î ÒÃ» • —æ—Ãï » —¾Ù §¼ ¾ —k¡ Ò ¾ÙÕÎÃÒ ÃÙ•—ÒÕÃÜÒ —Õ

[redacted]

- Z§¿ ·—Yé §• Ãé Î' ÃÃÒ§¼ Ù§Ã³Î, ¾• Î' ·—, Ò , ' ' ÃÜ³Ù • §§®
- ÃÕÙ' Ã¾ÙÒÃ·Î, ¾• Î —é —Ò§¼Ù–Ò, ' —Î Ò§Õ Õ
- V Ü, ·§®Î, ÕÕÜÒ ¾ —Î ÒÃ» Î• —Õ§ ³Î ÙÃÎ' Ã» » §ÕÕ§Ã³/§¿
- W•Ü' —• Î §Õ , ·ÎÏ Ò–ÕÕÜÒ–Îé ¤—Ò–Î §¼ ¾ §¿ Î§Õ ÕÙÙÜ' ÙÜÒ• Î, Ï Ï ÒÃÏ Ò§ Ù–ð
- ", ÕÙ–ÒÏ ÒÃ¡ Ò–ÕÕ ÒÃ» ÎÏ ·, ¾ÎÙÃÎ• —§ge-Ò®

T , " Î§Õ, Î• —§ge-Ò®Î, ¾• Î §¼ ¾ §¿ Î, Ï Ï ÒÃ, ' ¤k¾/ÃÙ , Î¡ Ü, Ò ¾Ù—ÎÃ Î Ü³• §¿ lÎ æ-Ò®Î, ÒÕ ¾ —» —¾Ù • —Ï —³• ÕÃ¾Î —, Õ§ §§®ÎÕÙÜ• §-ÕkÎ• Ü–Î• §§ —¾ —k §¼ ¾ §–Õ, Ï Ï ÒÃæ, ·kÏ Ü• ·§ ÎÏ ÒÃ' ÜÒ» —¾ÙÕÙÜ—Õ, ¾• Ù•—Î—¡ , ·Î Ò » —é ÃÒ ÎÃ Î Ù•—Î' ÃÜ³Ù®Î' Ã¾ —Ò¼—• l : " Îé §·Î• —Õ Ò§ —Î, ÎÏ ÒÃ³—' Ù, Õ §¼ ¾ —• ÎÃ¾ð Ã¾ —Î §¼ ¾ §¿ Î§Õ' Ã¾ §Ò» —• l

13 · COOPERATION MODEL

Working with governments and institutions.

AMAF supports, and does not replace, public authorities. Engagement follows a clear path from dialogue to delivery.

1. Dialogue

Discussion of national, regional or local development priorities with the relevant authority.

2. Memorandum of understanding

A non-binding framework setting out objectives, roles, information-sharing and next steps.

3. Preparation

Needs assessment, feasibility, environmental and social screening, and community consultation.

4. Structuring

Project scope, delivery model (including EPC+F where suitable), financing plan and partner roles.

5. Agreements

Binding agreements, approvals and procurement in line with the country's legal framework.

6. Delivery & handover

Implementation, quality assurance, handover, operation, maintenance and reporting.

What governments can expect

- Alignment with national development plans
- Project preparation and feasibility coordination
- Financing coordination with qualified partners
- Capacity building for project management and maintenance
- Transparent reporting

Regional alignment

AMAF aligns its programmes with African Union Agenda 2063, SADC Vision 2050, ECOWAS, EAC and ECCAS frameworks, and the UN Sustainable Development Goals.

•„ ²Á² 0 / ²/ " ² . /

. mj l ; Ph ; CPZPPu ª[HlO^ F^ Z^ Nu

] ÃÃ¸» , ¾ð¸• –æ–ÃÏ » –¾Ù¸ ÕÕ–ÙÕ¸ , §¸é §Ù¤§¾, ¸ –é ¸ð—¸ ÒÕ¸ —ÃÒ–¸' Ã¾ÕÙÙÙ' Ù§Ã¾• –¡ §¾Õk –æ–Ò¸ : " YÕÜÏ Ï ÃÒÙ•¸, ÕÕ–Ù» ÜÕÙ¤, æ–¸ ¾Õé –ÒÕ¸ÙÃ¸Õ§¸ÑÜ–ÕÙ§Ã¾Õ

01

" s \ Hij OPP

Every asset has a defined owner (public authority, utility, cooperative or community body) before construction begins.

02

" f Hi; lP^\

A trained operator and local technicians are in place, with clear responsibilities.

03

m\ FPN

A realistic model (tariffs, service fees, budget lines or enterprise revenues) covers running and maintenance costs.

04

/ HDO\ ^ Z^ Nu¹MP

E uipment is chosen for local serviceability, spare-part availability and climate conditions.

05

^[[m\ PPu† ^ PDH

Users take part in decisions and have channels to report problems.

06

^ \ PP^ iPN

Functionality is tracked after handover, so failures are found and fixed early.

S

•Î˜Ò‡ Ù Õ ÒÎÕ Ò ¾ Î ^ Õ •» ÙÎÒ§Õk Ò¾Ø •Î ¾ Ò¸ðÎ§Õ Ù Î Ü•Ù ^ Õ¾ØÎ˜ ^ Ø Ò ¾ Õ Ò¾ ÙÒY Õ ÎÕ˜•ÜÙ§¾Õ ÒÎÜÕ ÎØ⁄ Ò ˜˜Ò˜Ò§Ù Ù Î ¾æ§Ò¾» ¾Ù•Î ¾ ÎÕ § • Õ ¡Ü ÒÕ ˜˜•ðÎÙÎ ^ ¾ÕÙÙ Ù§¾Î ¾ Î§¾ ÜÕÙÙ Ù

E S⁄

_ ¾§æe ÒÕ •Î Õ§¾Î¡ ¾ ÒYÒ Õ ^ ¾Õ§æe Î˜ • ¾⁄§¾ Î ¾ Ù Î˜ Ò§§ Ù§¾Î ^ ˜˜• ÎØ§Ù Î §Õ §§§§ Õ Î Ø ^ » ¾ ¾ Îð^ Ü¾¡ Î˜ ^ ˜˜• Î Ò Î Ü§Ù§¾Ù Î˜ Ò¡ Ò» » Î Õ§¾Î

• ...²Á² " /"- ¹² 5 0 /" ² ² -

6 O;l²s H²s PZZ[H;jmiH¸

: "Î• Ã—ÕÎ¾ÃÙÏ Ü• ·§Õ¤Î§» Ï , ' Ù¾Ù» • —ÙÕÎé §Ù¤ÃÜÙÙ—æ§ —¾ —Ĥ] ¤§ÕÎ Ò¸» —é ÃÒ ÎÕ—ÙÕÎÃÜÙ é ¤, ÙÙé —Îé §·Î» —¸ÕÜÒ·Î¸ ¾¸ ÎÒ·Ï ÃÒÙÙ, ÕÎÏ ÕÃ¡ Ò¸» » —ÕÎÏ ÕÃ¡ Ò·Õ·ÕÎ

People reached

)¾¸ §æ§ Ü¸ ·ÕÎ• §Ò·¹ Ù¤Î• —¾—§§¾¸ Î ÕÃ» : "ÝÕÜÏ Ï ÃÒÙ•Î Ï ÕÃ¡ Ò¸» » —Õk • §Õ¸ ¡ ¡ Ò·†¸ Ù•Î• ð Î¡ —¾¸ —Ùł¸ ¡ —Î¸ ¾¸ • §Õ¸ • §§¤Îé ¤—Ò·Ï ÃÕÕ§ ·—Ĥ

Ξ ater infrastructure

= —é ÎÃÕ§» Ï ÕÆæ•Îé , Ù·ÕÏ Ã§¼ÙÕÎ, ¾¸ Õ¤ÕÙ»» ÕÝÏ —ÃÏ ·—Ĥ·Ò—Ò¤æ•Î, ¾¸ Ü¾ Ù§Ã¾ ·§Ù¤ÎÃæ—ÙÙ§» —Ĥ

Ξlectricity access

= —é Î' Ã³⁄₄–¹ Ù§Ã³⁄₄ÕÝ§¾ÕÙ ·—• Ò·¾—é , • —Î' , Ï , ' §Ù¤Î, ¾¸ ÎÏ Ü• ·§ , ' §§§§—ÕÎÏ Ãé —Ò•Ì

Ξousing

&Ã» —ÕÎ• Ü§ÙÝÎÒ•Ì Ü§ÙÎÃÕÙÜÏ ¡ Ò¸• —• k , ¾¸ Î¤ÃÙÕ·¤Ã·• ÕÎÒ·¤ÃÙÕ—• Ì

Ξealthcare

&—¸ ·Ù¤Î , ' §§§§—ÕÎ• Ü§ÙÝÎÙÏ ¡ Ò¸• —• ÎÃÒ —ÑÙ§ Ï —• k, ¾¸ ÎÕ·Ò—æ§ —ÕÎÕÙÏ Ï ÃÒÙ•Ì

Ξducation

·, ÕÕÕÃ» ÕÝ·¸ Ò¾—ÒÕÎ, ¾¸ ÎÙ¸ ' ¤—ÒÕ ÕÙÏ Ï ÃÒÙ•Ì k, ¾¸ ÎÕ ¤Ã·, ÒÕ¤§ Õ , é , Ò—•Ì

Ξobs and training

T—ÃÏ ·—ÎÙÒ¸ §¾—• k' —Ò§§—• Î, ¾¸ —» Ï ·Ãð—• ÎÃÕÎÕ—Y—» Ï ·Ãð—• Ì

Agriculture

" , Ò» —ÒÕÎÕÙÏ Ï ÃÒÙ•Ì k·, ¾¸ ÎÜ¾¸ —Ò §» Ï ÕÆæ•ÎÏ ÕÃ• Ü' Ù§Ã³Î, ¾¸ Î§¼ Ã» — ' ¤, ¾¡ —Ĥ

ΞnΞironment

Ò¸ÎÒ·ÕÙÃÒ•Ì ÃÒÕÏ ÕÃÙ¹ Ù•Î, ¾¸ —ÕÙ§» , Ù•Î—» §ÕÕ§Ã¾ÕÎ, æÃ§ —• Ì

- Hj mŽj
Mí; [Hs ^i Y
B• ³¹ Ù§æ·Õ¸ÃÜÙÌ ÙÙÕk ÃÙÙ Ã» —Õ¸ ¾¸ §¸ ÙÃÒÕ¸ ¡ Ò—• • —ÃÒ¸ Ü¾¸ §¼ I

; j HŽP H
, Ù¸' Ã·—¹ Ù•¸• —ÃÒ— é ÃÒ¸• —† §¾Õ

^ \ ℙ^i ℙN
W†Ü·, Ò• , Ù¸k Õ§Ù— æ§Õ§ÕÕ, ¾¸ ¸Ò» ÃÙ— Õ¾ÕÃÒÕé ¤—Ò— —¸ Õ§ ·—Ĥ

HHFC; DY
' ' —ÕÕ§ — ' Ã» » Ü¾§Ù¸ —• • , ' ´ ' ¤, ¾¾—Õ

r ; Žɱ l ℙ^ \
)¾¸ —Ï —¾¸ —¾Ù —æ ·Ü, Ù§Ã¾ ÃÒ·, Ò¸—Ò Ï ÕÃ¡ Ò·» » —Õ

H; i \ ℙ^ N
" §¾¸ §¼ Õ¸Õ¤, Ï — ÙÙÙÒ—¸Ï ÕÃ¡ Ò·» » — • —Õ§ ¾

16 · RISK MANAGEMENT

Managing risk responsibly.

RISK	DESCRIPTION	HOW AMAF MANAGES IT
Financing risk	Funding is not secured or arrives late.	No project is presented as financed until financing is confirmed; phased delivery; diversified funding sources.
Delivery risk	Cost overruns, delays or quality failures.	Feasibility before commitment, qualified contractors, transparent procurement, independent supervision.
Sustainability risk	Assets break down after handover.	Ownership, operation and funding models agreed in advance; local training; post-handover monitoring.
Environmental & social risk	Harm to people or ecosystems.	Screening, safeguards, community consultation and grievance mechanisms.
Safeguarding risk	Exploitation or abuse of beneficiaries.	Safeguarding policy, safer recruitment, codes of conduct and confidential reporting.
Fraud & corruption risk	Misuse of funds or improper influence.	Financial controls, segregation of duties, audit, conflict-of-interest declarations and whistle-blowing.
Reputational risk	Over-stated claims or misunderstanding.	Clear labelling of concepts versus verified projects; evidence-based reporting.
Climate risk	Climate events damage assets.	Climate-risk screening and resilient design standards.

•‡²Á² "5 -

mPZL²^\ ²; DD^m\l; CPZPu¸

: "ÎÃÏ –Ç Ù–ÇÎÜ¾• –Ð, Î¡ Ãæ–Ç¼ ¾ –ÎÕÙÙ' ÙÜÇÒ–Î' Ã» Ï Ç§Õ§¼¡ Î, Î Ã, Ç• ÎÃ Î §Ç–' ÙÃÇÕk Î—' ÜÙ§e–Î: , ¾ ¡ →» –¾ÙÎ§¾• –Ï –¾• –¾ÙÐ, Ü• §ÙÐ, ¾• Î' Ã» Ï ·§ ¾ –Ï Ü¾ Ù§Ã¾ÕÎ, ¾• ÎÕÙÙ§ Ù §¾ ¾ §¸Î' Ã¾ÙÙÃ·Õ

^;iF²^M PPHDl^ij

≡≡ ≡≡≡ ≡≡ ≡ ≡≡≡ ≡ ≡ ≡ ≡≡≡ ≡≡ ≡ ≡ ≡≡ ≡≡≡≡ ≡≡≡ ≡ ≡≡ ≡≡t

tHDmlPPH² ;\;NH[H\l

≡≡≡≡ ≡ ≡ ≡ ≡ ≡≡ ≡ ≡ ≡ ≡≡ ≡≡ ≡ ≡ ≡ ≡ ≡≡ ≡≡≡ ≡ ≡t

mFPP³³² ^[f ZP\DH

≡ ≡≡ ≡ ≡≡ ≡ ≡ ≡≡≡ ≡ ≡≡≡≡ ≡ ≡ ≡ ≡ ≡ ≡ ≡ ≡ ≡≡ ≡ ≡≡t

PP;\DP;Z ^\li^Z

≡≡≡ ≡≡≡≡ ≡ ≡≡ ≡ ≡≡ ≡≡ ≡ ≡ ≡ ≡ ≡ ≡ ≡ ≡ ≡≡ ≡ ≡ ≡≡t

Z ¡Ü Ò§¡ ¾Ù§Ð ÒÜ ≡¾ ≡¾Ù§Ð ^ÒÙÙ' Ù§¾ ^¾•§ÙÐ ≡¾ÙÒÕÙ TÒ ÜÒ» ¾Ù Ù≡ÒÙ Ù§¾ ^»ˇ• §¾ÙÕÐ≡¾ ≡ · ¾æ§Ò¾» ¾Ù•≡¾ ≡ÐÎ §•ÐÎ ¡Ü ÒÕ p/§ÕÙ¸ ≡•ØÇ¡

TÕÃ §–ÇÃÎ Ã, Ç•Î» →» • –ÒÕ, ¾• Î–î–' ÙÙ§e–Î–¸• –ÒÕ¤§¸Îé §·Î• –ÑÎ Ü• ·§Õ¤–• ÎÃ¾ –Î' Ã¾§Ò» –• Î, ¾• Î, Ï Ï ÕÃæ–• Î ÃÕÏ Ü• ·§ ¸ Ù§Ã¾

)¾ÕÙ§ÙÙ§Ã¾ ·ÎTÕÃ §–Î Îq, » ÃÜ¾• ¸ Ù§Ã¾Ùø' Ã»

18 · GEOGRAPHIC SCOPE

Rooted in Zanzibar. A continental scope.



East Africa

HEADQUARTERS REGION

AMAF's home region. Our head office is in Zanzibar, United Republic of Tanzania, and this is where we are building our first partnerships.

Southern Africa

AREA OF STRATEGIC INTEREST

AMAF aligns its programme concepts with SADC Vision 2050 and seeks partners for energy, water and housing programmes in the region.

West Africa

AREA OF STRATEGIC INTEREST

AMAF seeks partnerships aligned with ECOWAS priorities in energy access, agriculture, enterprise and resilience in the Sahel.

Central Africa

AREA OF STRATEGIC INTEREST

AMAF's programme concepts address infrastructure gaps, healthcare access and post-conflict recovery, aligned with ECCAS frameworks.

North Africa

AREA OF STRATEGIC INTEREST

AMAF is interested in collaboration on water security, renewable energy and youth skills, in partnership with regional institutions.

AMAF has no country offices outside Zanzibar. Regions follow the African Union's five-region grouping; borders are illustrative.

•%ªÁ² ./ /0/ " ² / /8

HN; Z\ F²P j l PmlP^\ ; Z¥MDlj ¸

* mCZPP^ ; [H	≣t≣ t≣≣≣≣≣≣ ≣≣≣ ≣≣≣≣≣f
HN; Z^ ; [H	≣t≣ t≣≣≣≣≣≣ ≣≣≣ ≣≣≣
HN; Zj l ; lmj	≣ ≣ ≣≣≣ ≣≣≣ ≣≣≣ ≣≣≣≣ ≣≣≣ ≣≣≣ ≣ ≣≣≣ ≣≣≣≣ ≣ ≣≣≣ ≣≣≣≣ ≣≣≣ ≣≣≣≣ ≣≣≣d
- HNPjl i ; lP^\	≣≣≣ ≣≣≣ ≣≣≣≣≣ ≣≣≣ ≣ t≣≣≣≣≣≣≣≣≣≣≣
j l ; CZPOHF	≣≣≣≣≣
H; F²^z DH	≣≣≣ ≣ ≣≣≣≣≣≣≣ ≣ ≣≣≣≣ ≣≣≣≣t≣t≣ ≣≣≣≣≣≣≣≣ ≣≣≣≣≣ ≣≣≣≣≣ ≣≣≣≣≣ ≣≣≣≣ ≣ ≣≣≣ ≣ ≣≣≣
" f Hi ; lP^\ ; Zj D^f H	≣ ≣≣≣ ≣≣≣≣≣≣≣≣≣≣≣ ≣≣≣ ≣≣≣ ≣≣≣≣ ≣≣≣≣ ≣≣≣≣ ≣≣≣≣ ≣≣≣≣≣≣≣
[; PZ	≣≣≣≣≣ ≣ ≣≣≣≣ t≣
/ HZHf O^\ H	≣≣≣≣≣ B≣≣≣ B≣≣≣ ≣≣≣≣ ≣≣≣≣≣≣≣ ≣≣≣≣ ≣≣≣≣ ≣≣≣≣
6 HCj PH	≣ ≣ ≣≣≣≣ t≣

Registration, tax and licensing certificates are available to verified partners for due diligence on request.

, € ²Á²* - / - . * ²" * * " - / 0 / .

^s ²^iN;\Ƥ;lP^\j²s ^iY²s ƤO²

G≡≡≡≡≡ ≡≡≡≡

≡ ≡ ≡ ≡Î≡≡ ≡ ≡ Îq≡ ≡≡Î ≡ ≡ ≡ ≡ Îq
G≡ ≡ ≡ Î≡≡ ≡ ≡≡Î≡ ≡≡ ≡ ≡ Îq≡≡≡≡ ≡≡≡
≡ ≡ ≡ ≡ Î≡ ≡Î≡≡ ≡≡≡ Î≡ ≡≡≡≡Îq≡ ≡ ≡ ≡
≡ ≡≡≡ ≡ Îq≡≡≡≡ ≡Î≡≡ ≡ ≡

D≡≡≡≡≡≡ ≡≡≡≡≡≡≡≡≡

≡ ≡ ≡ ≡Î≡≡ ≡ Îq≡ ≡≡Î ≡ ≡ ≡ ≡Î≡≡ ≡ ≡ Îq
Œ≡ ≡ ≡≡≡Î ≡ ≡ ≡≡ Îq≡ ≡ ≡≡Î≡ ≡Î≡ ≡ ≡ ≡ Îq
≡ ≡ ≡ ≡≡Î≡ ≡Î ≡≡≡≡ ≡ ≡ Îq≡ ≡ ≡ ≡ ≡ Î≡≡ ≡≡≡≡

C≡≡≡≡≡≡ ESG

≡≡ ≡ ≡≡≡Y≡ ≡ ≡ Î ≡≡ Îq≡ ≡ ≡ Î≡ ≡Î ≡ ≡≡ ≡ Îq≡ ≡ Î≡ ≡≡ ≡ ≡≡ Îq
I ≡ ≡≡ ≡ Î≡ ≡Î ≡≡ ≡ ≡Îq≡I ≡≡Î≡ ≡≡≡≡ ≡ Îq
I ≡ ≡ ≡ ≡Î≡ ≡Î ≡≡Î≡ ≡≡

P≡≡≡≡≡≡≡≡

≡ ≡ Î ≡≡≡ Îq≡ ≡ ≡≡≡Î ≡ ≡ Îq≡ ≡ ≡ ≡≡ ≡ Îq≡≡≡ ≡≡≡ Îq≡ ≡≡ ≡≡≡ Îq≡≡≡ ≡ ≡

NGO≡ ≡≡≡≡≡≡≡≡

≡ ≡ Î ≡ ≡ ≡ Îq≡ ≡ Î≡ ≡≡≡≡ ≡ Îq≡ ≡≡≡≡
≡ ≡≡≡ Îq≡≡ ≡≡≡ Î ≡ ≡ ≡≡ ≡≡

A≡≡≡≡≡ ≡ ≡≡≡≡≡≡

≡≡≡≡ Î≡ ≡Î≡≡≡ ≡≡≡ Î ≡ ≡≡ ≡≡Îq≡ ≡ ≡≡Î≡ ≡
≡ ≡ ≡ ≡ Îq≡ ≡≡ Î ≡ Îq≡ ≡≡ Î≡ ≡≡≡≡ ≡

T≡≡≡≡≡≡≡ ≡ ≡≡≡ ≡≡≡≡≡≡≡

I ≡≡ ≡≡ ≡ ≡Î≡ ≡Î≡≡ ≡ Îq≡ ≡ ≡ Î≡ ≡Î≡ ≡ ≡ ≡ Îq
≡≡≡≡≡ ≡ Î≡ ≡Î≡ ≡ ≡ Îq≡ ≡ ≡ ≡ Î≡ ≡
≡≡ ≡ ≡ ≡≡

P≡≡≡≡≡≡≡ ≡≡≡≡≡≡≡

≡≡ ≡≡≡Î ≡ ≡≡ ≡ ≡ Î≡ ≡Î ≡ ƥ≡ ≡≡ Î ≡ ƥ ≡ ≡ ≡
≡ ≡≡≡ Î≡ ≡Î ≡ ≡ ≡ ƥ ≡≡ ≡≡Î ≡≡≡≡ ≡ ≡≡ ≡
≡ ≡≡ ≡ ƥ ≡≡ ≡ ≡≡ Î≡≡ ≡≡≡Î≡ Î ≡≡ ≡I



HlÝ²CmÆ¹OHM m F; lP\j²^M ¶li^\NHi MÐ; ¹¹^NHlOHi¸

mÆFPN² ^[[¸ m PPj¸² [f^S¸HiPN² PPj¸² ¡H¸ lPN²²: m¡l¸ P; CZH² MÐ;

: , ¡ Ã» —¾ß3§§/§Ì » , ¾ßT·, ø,

TIBIÍ Ã¡Î ·

• , ¾øß , Ûl_ ¾ßJ• ÎW-Ì Ü• ·§ ÎÃ Î] , ¾ø, ¾ß

≡≡K 2Ξ ≡≡≡≡2≡≡≡≡ I≡≡≡

, Î Î Î Îd, Î Î ; Î

, » ÃÚ¾ , Ú§Ã³1ø Ã»